

INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

OMB APPROVAL	
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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person* <u>Barry David V.</u> (Last) (First) (Middle) FORTUNE BRANDS INNOVATIONS, INC. 1 HORIZON WAY, BUILDING N (Street) DEERFIELD IL 60015 (City) (State) (Zip)	2. Date of Event Requiring Statement (Month/Day/Year) 03/16/2026	3. Issuer Name and Ticker or Trading Symbol <u>Fortune Brands Innovations, Inc.</u> [<u>FBIN</u>]	
		4. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director 10% Owner <input checked="" type="checkbox"/> Officer (give title below) Other (specify below) <p style="text-align: center;">Interim CEO</p>	5. If Amendment, Date of Original Filed (Month/Day/Year) 6. Individual or Joint/Group Filing (Check Applicable Line) <input checked="" type="checkbox"/> Form filed by One Reporting Person <input type="checkbox"/> Form filed by More than One Reporting Person

Table I - Non-Derivative Securities Beneficially Owned

1. Title of Security (Instr. 4)	2. Amount of Securities Beneficially Owned (Instr. 4)	3. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)	4. Nature of Indirect Beneficial Ownership (Instr. 5)
Common Stock, Par Value \$0.01	43,253 ⁽¹⁾	D	
Common Stock, Par Value \$0.01	2,571	I	Held by Retirement Savings Plan

Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 4)	2. Date Exercisable and Expiration Date (Month/Day/Year)		3. Title and Amount of Securities Underlying Derivative Security (Instr. 4)		4. Conversion or Exercise Price of Derivative Security	5. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)	6. Nature of Indirect Beneficial Ownership (Instr. 5)
	Date Exercisable	Expiration Date	Title	Amount or Number of Shares			
Options (Right to Buy)	02/28/2020	02/21/2029	Common Stock	1,659	42.3	D	
Options (Right to Buy)	02/28/2021	02/24/2030	Common Stock	4,539	61.12	D	
Options (Right to Buy)	02/28/2022	02/22/2031	Common Stock	2,888	76.63	D	
Options (Right to Buy)	02/28/2023	02/28/2032	Common Stock	4,373	76.6	D	
Options (Right to Buy)	02/28/2024	03/06/2033	Common Stock	16,544	60.8	D	
Options (Right to Buy)	07/31/2024	07/31/2032	Common Stock	9,394	53.38	D	
Options (Right to Buy)	02/28/2025	02/26/2034	Common Stock	15,308	79.83	D	
Options (Right to Buy)	02/28/2026	02/24/2035	Common Stock	24,160	64.8	D	
Options (Right to Buy)	02/28/2026	02/25/2036	Common Stock	22,247	54.21	D	

Explanation of Responses:

1. Includes a total of 23,625 restricted stock units that have not yet vested.

/s/ Angela M. Pla, Attorney-
in-Fact for David V. Barry 03/25/2026

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 5 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

POWER OF ATTORNEY

Know all by these presents, that the undersigned hereby makes, constitutes, and appoints each of HIRANDA S. DONOGHUE, JACK N. MELAMED and ANGELA M. PLA, or either of them acting individually, and with full power of substitution, the undersigned’s true and lawful attorney-in-fact to:

- (1) prepare, execute in the undersigned’s name and on the undersigned’s behalf, and submit to the U.S. Securities and Exchange Commission (the “SEC”) a Form ID, including amendments thereto, and any other documents necessary or appropriate to obtain codes and passwords enabling the undersigned to make electronic filings with the SEC of reports required by Section 13 and Section 16(a) of the Securities Exchange Act of 1934 (the “Exchange Act”), Rule 144 under the Securities Act of 1933 (“Rule 144”), or any rule or regulation of the SEC;
- (2) serve as an Account Administrator for the undersigned’s account in the SEC’s enhanced Electronic Data Gathering, Analysis, and Retrieval system (“EDGAR Next”);
- (3) execute for and on behalf of the undersigned, in the undersigned’s capacity as an officer and/or director of FORTUNE BRANDS INNOVATIONS, INC., a Delaware corporation (the “Company”), Schedules 13G and 13D, Forms 3, 4, and 5, and Forms 144, each including amendments thereto, in accordance with Sections 13 and 16(a) of the Exchange Act and the rules and regulations thereunder and Rule 144, respectively;
- (4) do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete and execute any such Schedules 13G and 13D, Form 3, 4, or 5, or Form 144, complete and execute any amendment or amendments thereto, and timely file such form with the SEC and any stock exchange or similar authority; and
- (5) take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact’s discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act and thing whatsoever requisite, necessary, or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact, or such attorney-in-fact’s substitute or substitutes, shall lawfully do or cause to be done by virtue of this Power of Attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, are not assuming, nor is the Company assuming, any of the undersigned’s responsibilities to comply with Sections 13 and 16 of the Exchange Act or Rule 144.

This Power of Attorney shall remain in full force and effect until the earlier of it being (a) revoked by the undersigned in a signed writing delivered to the foregoing attorneys-in-fact or (b) superseded by a new power of attorney regarding the purposes outlined herein at a later date.

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of this 23rd day of March 2026.

/s/ David V. Barry
Signature

David V. Barry
Print Name

State of Illinois
County of Lake

Signed before me on this 23rd day of March, 2026 by David V. Barry.

/s/ Lisa M. Rice
Notary Public

